

HEALTH AND WELLBEING BOARD

10 March 2020

Title:	Health and Care System Development in Barking and Dagenham, Havering and Redbridge	
Open Report	For Decision	
Wards Affected: ALL	Key Decision: No	
Report Author: Alison Blair, BHR System Transition Lead	Contact Details: Alison.blair3@nhs.net 07960 214489	
Sponsor: Not applicable		
Summary:	<p>Building on the local direction of travel to create more coordinated health and care services, a programme of work is taking forward plans which culminate in a significant change in the way care is planned from April 2021. This is in line with national policy to join up health and care planning and provision to improve outcomes for residents. Our local model builds on previous work and is being co-designed through the leadership and involvement of all system partners.</p> <p>The attached paper (appendix 1) provides a briefing on how this work is progressing and seeks comments on the direction of travel. Furthermore, detailed proposals will be presented in the autumn which will require approval from partner's key governance bodies.</p>	
Recommendations	<p>The Board is being asked to:</p> <ul style="list-style-type: none">• Comment on any aspect of this report on progress so far on the development of the BHR system• Continue to support further development of the BHR system, and• Note that more detailed operating model will be developed for approval in the autumn 2020	
Reasons for report	<p>For the past few months, a Design Group reporting to the BHR Integrated Care Partnership Board has been meeting to develop initial proposals for the BHR system. Establishing the BHR system will take time to develop. However, we are building on significant recent progress to ensure change in April 2021 and beyond. It is not a new direction of travel. In recent years there has been significant partnership work and relationship building. However, BHR has been a challenged health and care system for many years, trying hard to deal with rapid population growth and deprivation whilst facing financial pressures, significant workforce challenges, poor estates utilisation and underinvestment in digital technology. BHR partners have done much to respond but delivery remains difficult given the history, culture and the lack of strong system wide accountability.</p> <p>By April 2021, we aim to build on the legacy of strong partnerships and shared values across all partners, to establish a system for BHR responsible for planning across health and care, taking responsibility for shared resources and delivering improved outcomes for the population. This will require an acceleration of progress to date.</p>	

By working in a system way we will improve the health and well-being of the residents and patients we serve. In order to focus our work, we will build on previous work to identify those health and care outcomes we will improve and by which we will measure our success. The outcomes framework previously developed identified specific areas and is based on conversations with local people and staff about what is most meaningful to them.

Outcomes have also been identified as part of the work of the BHR Transformation Boards. These outcomes will be refined in the light of the BHR System Strategy to ensure they are meaningful in targeting those areas that are priorities and where there is unwarranted variation. A final system outcomes framework will be developed by the summer 2020.

Appendix 1 – Briefing paper